



Q2 2021 Earnings Call

July 29, 2021



Forward-looking statements

Safe Harbor Statement

This presentation contains forward-looking statements, which concern our plans, objectives, outlook, goals, strategies, future events, future net sales or performance, capital expenditures, future restructuring, plans or intentions relating to expansions, business trends and other information that is not historical information. All forward-looking statements are based upon information available to us on the date of this release and are subject to risks, uncertainties and other factors, many of which are outside of our control, which could cause actual results to differ materially from those indicated by the forward-looking statements. Risks and uncertainties that could cause such results to differ include: the duration and impacts of the novel coronavirus global pandemic and efforts to contain its transmission and distribute vaccines, including the effect of these factors on our business, suppliers, customers, end users and economic conditions generally; failure to capitalize on, volatility within, or other adverse changes with respect to the Company's growth drivers, including advanced mobility and advanced connectivity, such as delays in adoption or implementation of new technologies; uncertain business, economic and political conditions in the United States (U.S.) and abroad, particularly in China, South Korea, Germany, Hungary and Belgium, where we maintain significant manufacturing, sales or administrative operations; the trade policy dynamics between the U.S. and China reflected in trade agreement negotiations and the imposition of tariffs and other trade restrictions, including trade restrictions on Huawei Technologies Co., Ltd. (Huawei); fluctuations in foreign currency exchange rates; our ability to develop innovative products and the extent to which our products are incorporated into end-user products and systems and the extent to which end-user products and systems incorporating our products achieve commercial success; the ability and willingness of our sole or limited source suppliers to deliver certain key raw materials, including commodities, to us in a timely and cost-effective manner; intense global competition affecting both our existing products and products currently under development; business interruptions due to catastrophes or other similar events, such as natural disasters, war, terrorism or public health crises; failure to realize, or delays in the realization of anticipated benefits of acquisitions and divestitures due to, among other things, the existence of unknown liabilities or difficulty integrating acquired businesses; our ability to attract and retain management and skilled technical personnel; our ability to protect our proprietary technology from infringement by third parties and/or allegations that our technology infringes third party rights; changes in effective tax rates or tax laws and regulations in the jurisdictions in which we operate; failure to comply with financial and restrictive covenants in our credit agreement or restrictions on our operational and financial flexibility due to such covenants; the outcome of ongoing and future litigation, including our asbestos-related product liability litigation; changes in environmental laws and regulations applicable to our business; and disruptions in, or breaches of, our information technology systems. For additional information about the risks, uncertainties and other factors that may affect our business, please see our most recent annual report on Form 10-K and any subsequent reports filed with the Securities and Exchange Commission, including quarterly reports on Form 10-Q. Rogers Corporation assumes no responsibility to update any forward-looking statements contained herein except as required by law.

Non-GAAP Information

This presentation includes the following financial measures that are not presented in accordance with generally accepted accounting principles in the United States of America ("GAAP"):

- (1) Adjusted net income, which the Company defines as operating margin excluding acquisition-related amortization of intangible assets and discrete items, such as acquisition and related integration costs, environmental accrual adjustments, gains or losses on the sale or disposal of property, plant and equipment, restructuring, severance, impairment and other related costs, UTIS fire charges, and the related income tax effect on these items (collectively, "discrete items");
- (2) Adjusted earnings per diluted share, which the Company defines as earnings per diluted share excluding amortization of acquisition intangible assets, and discrete items divided by adjusted weighted average shares outstanding - diluted;
- (3) Adjusted EBITDA, which the Company defines as net income excluding interest expense, net, income tax expense, depreciation and amortization, stock-based compensation expense and discrete items;
- (4) Adjusted EBITDA Margin, which the Company defines as the percentage that results from dividing Adjusted EBITDA by total net sales;
- (5) Adjusted operating expenses, which the Company defines as operating expenses excluding acquisition-related amortization of intangible assets and discrete items;
- (6) Adjusted operating income, which the Company defines as operating income excluding acquisition-related amortization of intangible assets and discrete items;
- (7) Adjusted operating margin, which the Company defines as operating margin excluding acquisition-related amortization of intangible assets and discrete items;
- (8) Free Cash Flow, which the Company defines as net cash provided by operating activities less non-acquisition capital expenditures.

Management believes that adjusted net income, adjusted earnings per diluted share, adjusted EBITDA, adjusted EBITDA margin, adjusted operating expenses, adjusted operating income and adjusted operating margin are useful to investors because they allow for comparison to the Company's performance in prior periods without the effect of items that, by their nature, tend to obscure the Company's core operating results due to potential variability across periods based on the timing, frequency and magnitude of such items. As a result, management believes that these measures enhance the ability of investors to analyze trends in the Company's business and evaluate the Company's performance relative to peer companies. Management also believes free cash flow is useful to investors as an additional way of viewing the Company's liquidity and provides a more complete understanding of factors and trends affecting the Company's cash flows. However, non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation from, or as alternatives to, financial measures prepared in accordance with GAAP. In addition, these non-GAAP financial measures may differ from, and should not be compared to, similarly named measures used by other companies. Reconciliations of the differences between these non-GAAP financial measures and their most directly comparable financial measures calculated in accordance with GAAP are set forth in the appendix.

Introductions



Bruce Hoechner

President &
Chief Executive Officer



Ram Mayampurath

Senior Vice President &
Chief Financial Officer



Bob Daigle

Senior Vice President &
Chief Technology Officer

Q2 2021 Overview

Financials

Results

- Net sales: \$235M, increased 2.5% QoQ
- Gross margin: 38.2%, decreased 80 basis points QoQ
- EPS: \$1.52, decreased 8% QoQ
- Adjusted EPS*: \$1.72, decreased 10% QoQ

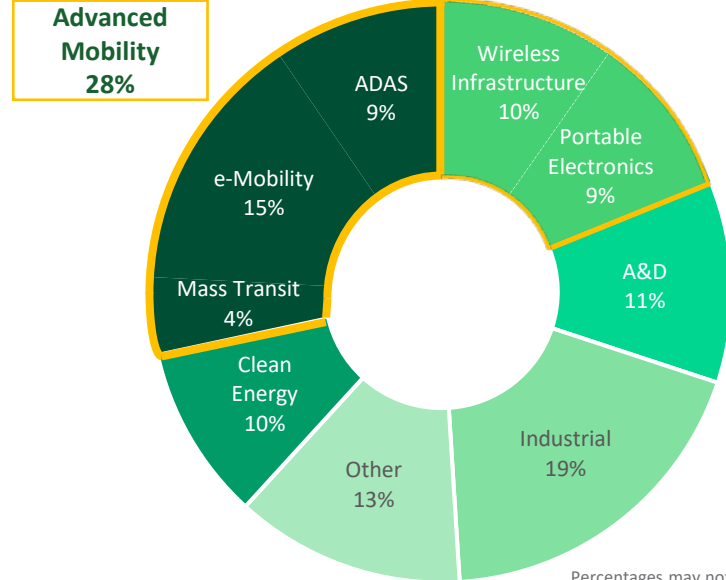
Highlights

- Continued acceleration in EV/HEV sales
- Strong clean energy and defense sales
- Growth in industrial and wireless infrastructure sales

Challenges

- Sales growth tempered by supply constraints
- Gross margin and EPS below expectations due to supply constraints and raw material cost increases

Revenue by Market Segment – YTD



**Executing on Market Strategy - EV/HEV Sales Continue To Grow Rapidly
Navigating Dynamic Supply Chain Environment**

*See reconciliations to adjusted metrics in the appendix: earnings per diluted share to adjusted earnings per diluted share.

Advanced Mobility Outlook

EV/HEV

EV Transition Occurring Faster Than Expected

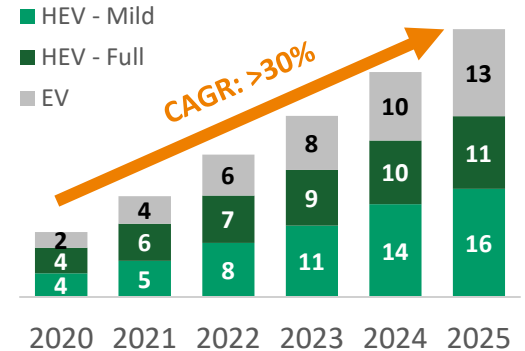
- **Europe:** 1H'21 plug-in EV/HEV sales reach 15% of market¹
- **China:** EV sales reached 12% of sales in Q2'21²
- **EY:** EV sales to surpass other powertrains **5 years sooner**³

Full EVs Are Leading The Transition

- **IHS Markit:** Full EV forecast increased by **~8 million vehicles** from 2021 to 2025.⁴
- **OEM commitments continue.** Ford (EU), Jaguar, Volvo, Mini, and Bentley all recently announced plans to become BEV-only brands.



Electric & Hybrid Electric Vehicles⁴



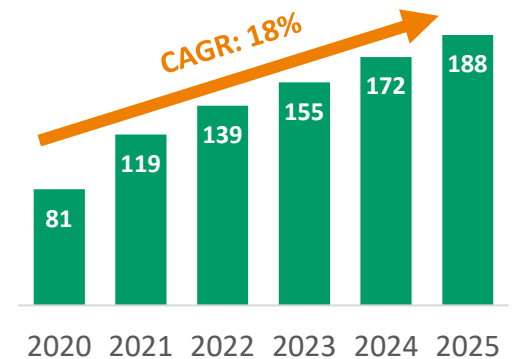
ADAS

Outlook for ADAS Remains Strong

- ADAS features becoming standard on more vehicles
- Safety regulations and OEM commitments driving adoption
- Strong market positions with major Tier I suppliers



Auto Radar Sensors⁵



1 – insideevs.com July 2021

2 – Wall Street Journal July 2021

3 – As compared to prior forecast. Sales for US, China and Europe. See EY Press Release June 2021. “Electric vehicles to dominate sales five years sooner than expected”

4 – IHS Markit Light Vehicle Production Forecast Jun 2021. Increase in full EVs compared to June 2019 Light Vehicle Production Forecast.

5 - IHS Markit June 2020 Auto Sensor forecast

Advanced Mobility: Rogers' Product Portfolio

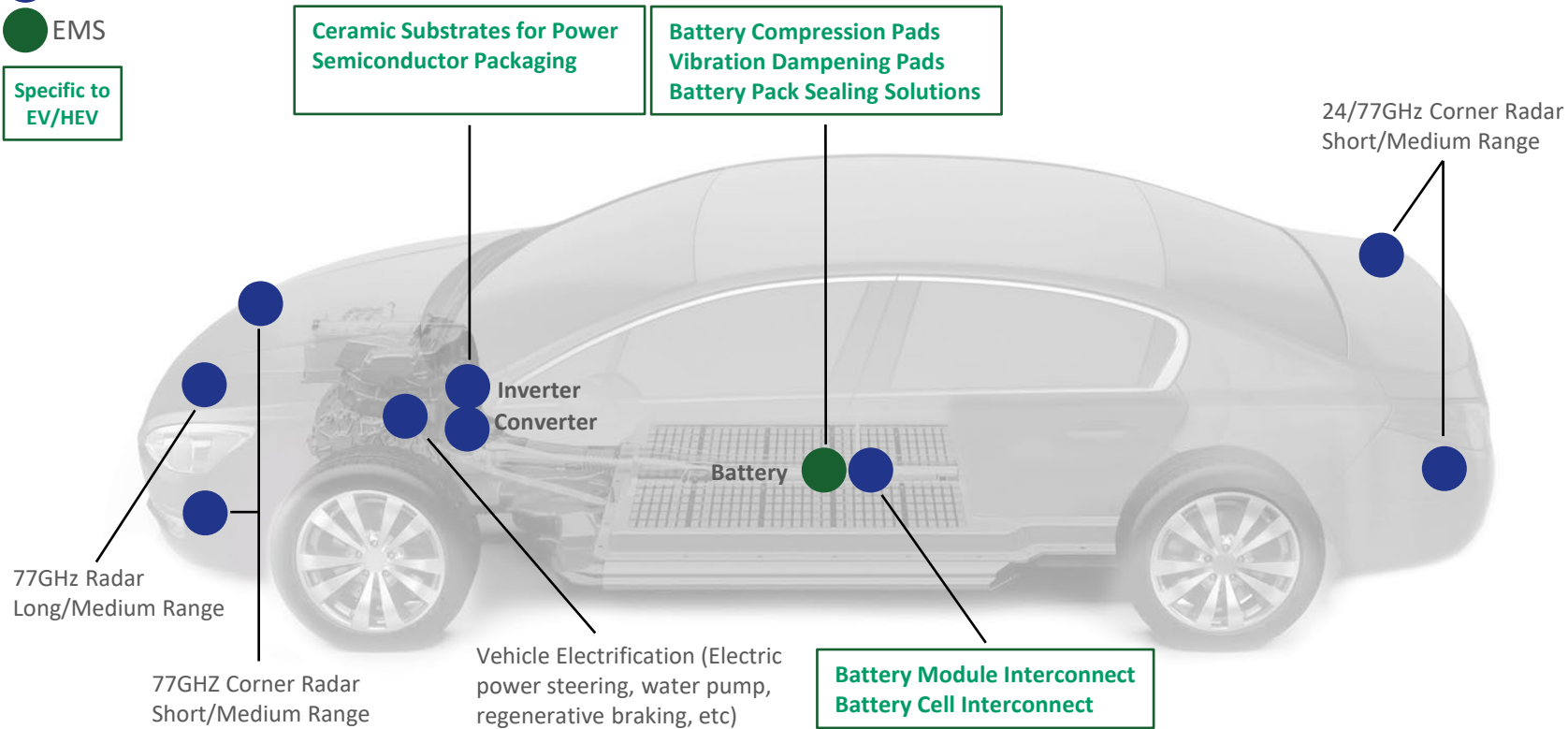


AES



EMS

Specific to
EV/HEV



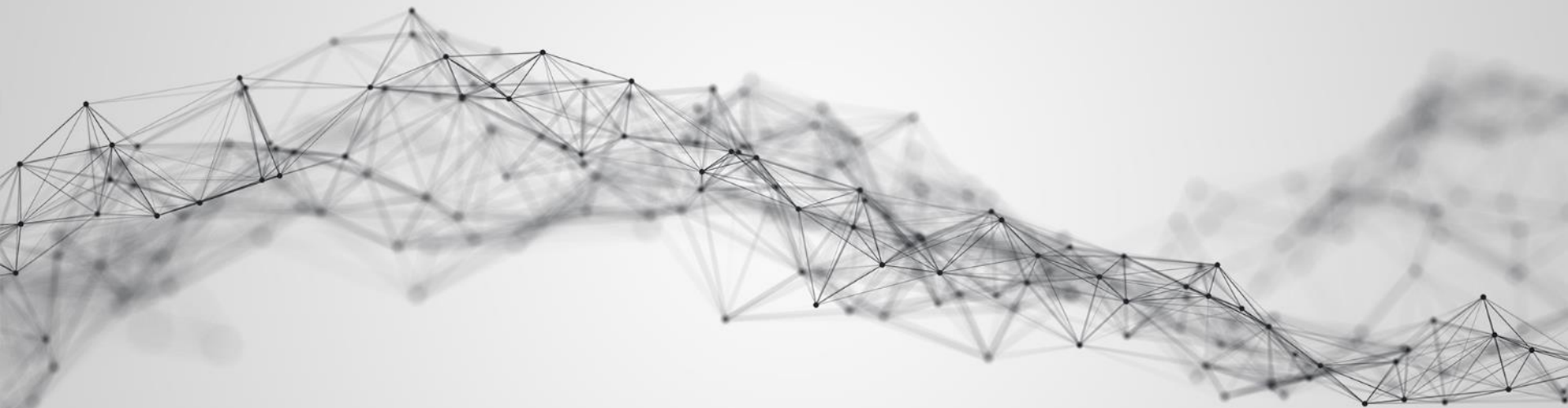
Summary

- 1 Continued sales growth driven by strong EV/HEV, clean energy and defense demand
- 2 Making progress with industry-wide supply chain challenges
- 3 Robust Advanced Mobility outlook; Strong product portfolio to address market opportunity
- 4 Investing aggressively to capitalize on EV/HEV and other market opportunities

**Advanced Mobility Market Outlook Remains Strong
Accelerating Investment In Capacity & Capabilities To Capitalize on Significant Growth**

Financial Overview

Ram Mayampurath, Sr. Vice President and Chief Financial Officer and Treasurer



Q2 2021 Financial Highlights

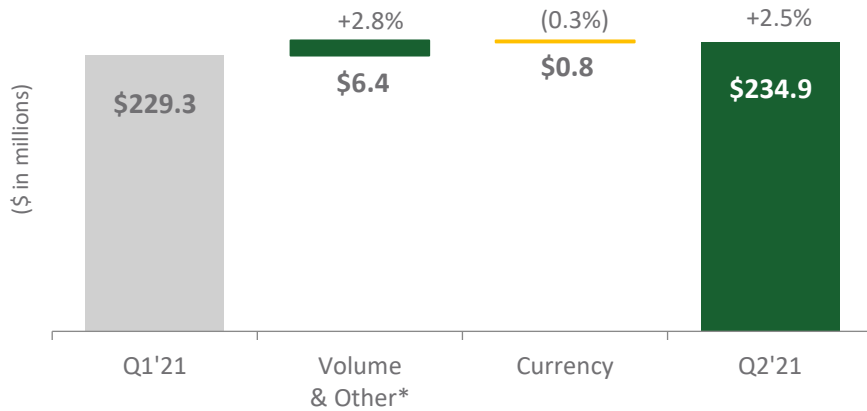
(\$ in millions, except EPS)	Q2-2021	Q1-2021	Q2-2020
Net sales	\$234.9	\$229.3	\$191.2
Gross margin	\$89.8	\$89.5	\$70.0
Gross margin %	38.2%	39.0%	36.6%
Operating income	\$35.7	\$37.2	\$21.1
Operating margin %	15.2%	16.2%	11.0%
Adjusted operating income*	\$40.8	\$43.5	\$29.5
Adjusted operating margin %*	17.4%	19.0%	15.4%
Net income	\$28.7	\$31.2	\$14.5
Net income % of net sales	12.2%	13.6%	7.6%
Adjusted EBITDA*	\$55.8	\$59.8	\$42.5
Adjusted EBITDA margin %*	23.8%	26.1%	22.2%
EPS	\$1.52	\$1.66	\$0.78
Adjusted EPS*	\$1.72	\$1.92	\$1.13

**Revenue Increased Sequentially and Achieved Guidance Mid-point;
Gross Margin and Adjusted EPS Below Guidance Range**

*See reconciliations to adjusted metrics in the appendix: adjusted operating income to GAAP operating income, adjusted operating margin to GAAP operating margin, adjusted EBITDA to GAAP net income and adjusted earnings per diluted share to GAAP earnings per diluted share.

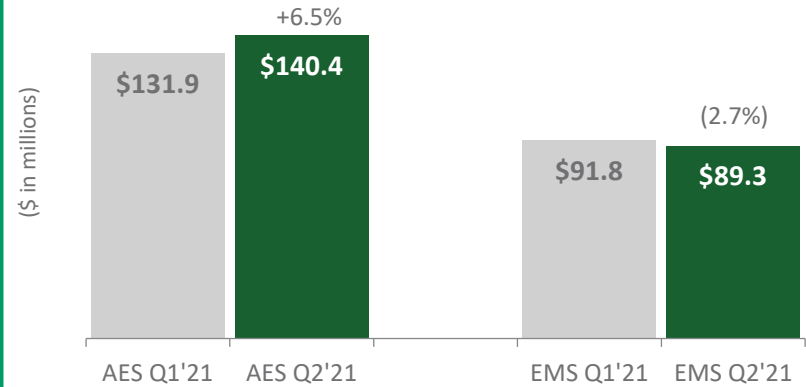
Q2 2021 Revenue Results

Consolidated Revenue



- Revenues of \$234.9 million; 2.5% sequential growth
- Volume & Other growth driven by strong demand in EV/HEV, clean energy and defense markets
- Unfavorable currency impact from weaker Euro

Revenue by Business Unit*



- AES: Strong growth driven by higher sales in EV/HEV, clean energy, and defense offsetting lower ADAS application sales
- EMS: Supply constraints and disruption to UTIS manufacturing resulted in lower sales

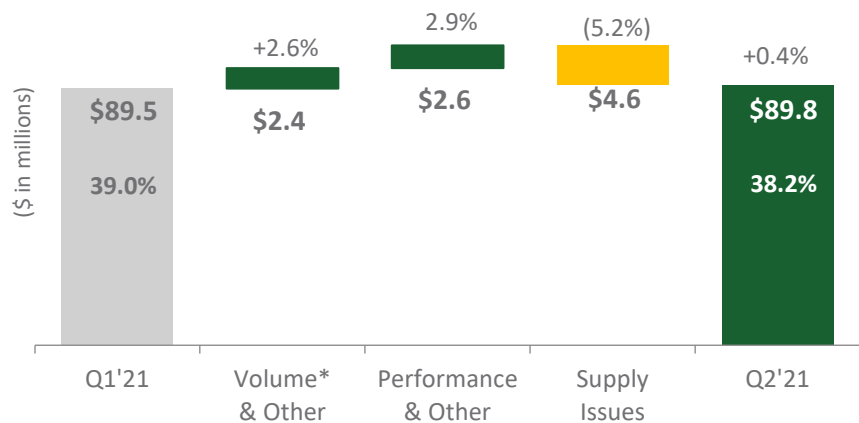
EV/HEV Demand Driving Continued Sales Growth

*Volume & Other of \$6.4 million represents change in volume, price and mix excluding the impact of FX.
Note: percentages and dollars may not add due to rounding

**"Other" business unit not included.

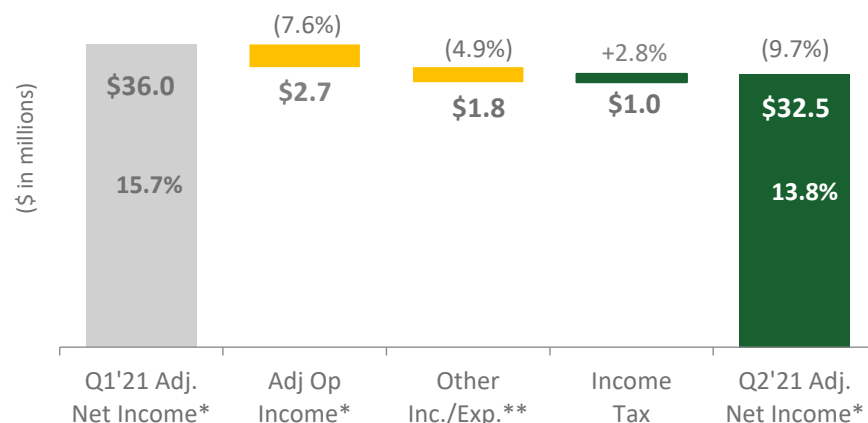
Q2 2021 Gross Margin & Adjusted Net Income* Results

Gross Margin



- Volume: Demand increase partially offset by unfavorable mix
- Supply: Challenges with raw material availability and cost increases
- Performance: AES factory utilization increase driven by higher demand and production volumes

Adjusted Net Income*



- Adjusted Op Income*: Higher adjusted operating expenses* from increased performance-based costs and reinvestments
- Other Income/Expense**: Decrease in valuation of copper hedge portfolio and unfavorable foreign exchange

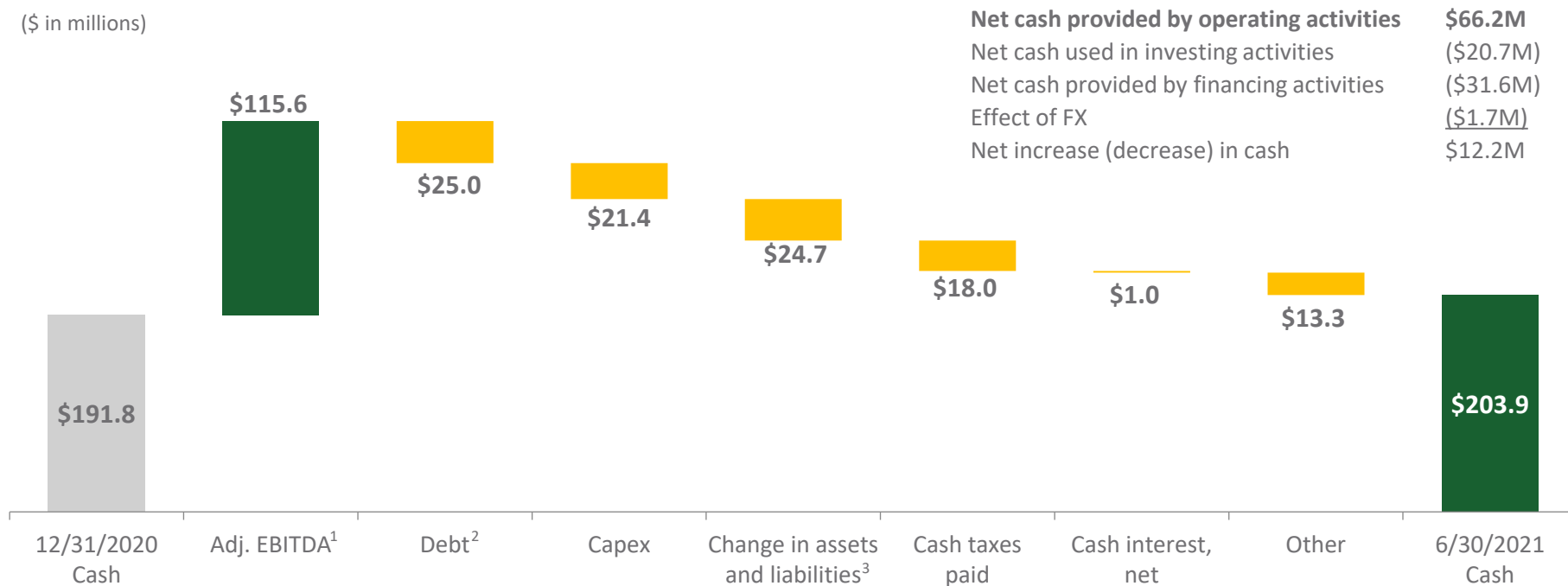
Global Supply Challenges Adversely Impacted Gross Margin Performance

*Volume & Other of \$2.4 million represents change in sales volume, price, mix and FX.
Note: percentages and dollars may not add due to rounding

*See appendix for reconciliation of adjusted measures to GAAP measures
**Comprised of equity income in unconsolidated joint ventures, other income (expense), net and interest expense, net from Consolidated Statements of Operations

Cash Utilization

(\$ in millions)



Net cash provided by operating activities	\$66.2M
Net cash used in investing activities	(\$20.7M)
Net cash provided by financing activities	(\$31.6M)
Effect of FX	(\$1.7M)
Net increase (decrease) in cash	\$12.2M

Cash Increase Driven by Strong Adjusted EBITDA¹ Performance

1 - See reconciliation of adjusted EBITDA to GAAP net income in the appendix.

2 - Debt represents proceeds from borrowings under revolving credit facility less repayment of debt principal and finance lease obligations. Finance lease obligations of approximately \$4.652 million included in "Other" category.

3 - Change in assets and liabilities per the statements of cash flows.

Note: percentages and dollars may not add due to rounding

Q3 2021 Guidance

Net sales \$235M - \$245M

Gross Margin 38.5% - 39.5%

EPS \$1.50 - \$1.65

Adjusted EPS* \$1.70 - \$1.85



*See reconciliation of adjusted earnings per diluted share to GAAP earnings per diluted share in the appendix.

An abstract graphic consisting of a complex network of black dots connected by thin lines, forming a shape that resembles a stylized letter 'R' or a similar curve. The graphic is semi-transparent and has a slight glow, set against a light gray background.

Appendix



Q2 2021: Adjusted operating margin reconciliation

(\$ in millions)	Q2-20(\$)	Q2-20(%)	Q1-21(\$)	Q1-21(%)	Q2-21(\$)	Q2-21(%)
GAAP operating margin	\$ 21.1	11.0%	\$ 37.2	16.2%	\$ 35.7	15.2%
Restructuring, severance, impairment and other related costs	\$ 0.6	0.3%	\$ 1.9	0.8%	\$ 1.0	0.4%
Acquisition and related integration costs	\$ 0.4	0.2%	\$ -	-	\$ -	-
Asbestos-related charges	\$ -	-	\$ -	-	\$ -	-
Environmental accrual adjustment	\$ (0.2)	(0.1%)	\$ -	-	\$ -	-
Gain on sale or disposal of property, plant and equipment	\$ 0.1	0.0%	\$ (0.1)	(0.0%)	\$ (0.6)	(0.3%)
Utis fire charges	\$ -	-	\$ 1.3	0.6%	\$ 1.5	0.6%
Total discrete items	\$ 0.9	0.5%	\$ 3.2	1.4%	\$ 1.9	0.8%
Operating margin adjusted for discrete items	\$ 22.0	11.5%	\$ 40.4	17.6%	\$ 37.6	16.0%
Acquisition intangible amortization	\$ 7.5	3.9%	\$ 3.1	1.4%	\$ 3.1	1.3%
Adjusted operating margin	\$ 29.5	15.4%	\$ 43.5	19.0%	\$ 40.8	17.4%

Note: percentages and dollars may not add due to rounding.

Q2 2021: Adjusted EBITDA and adjusted EBITDA margin reconciliation

(\$ in millions)	Q2-20(\$)	Q1-21(\$)	Q2-21(\$)
GAAP net income	\$ 14.5	\$ 31.2	\$ 28.7
Interest expense, net	\$ 1.8	\$ 0.6	\$ 0.4
Income tax expense	\$ 6.4	\$ 10.5	\$ 9.9
Depreciation	\$ 7.4	\$ 7.2	\$ 7.5
Amortization	\$ 7.6	\$ 3.1	\$ 3.1
Stock-based compensation expense	\$ 3.9	\$ 4.0	\$ 4.4
Restructuring, severance, impairment and other related costs	\$ 0.6	\$ 1.9	\$ 0.9
Acquisition and related integration costs	\$ 0.4	\$ -	\$ -
Asbestos-related charges	\$ -	\$ -	\$ -
Environmental accrual adjustment	\$ (0.2)	\$ -	\$ -
Gain on sale or disposal of property, plant and equipment	\$ 0.1	\$ (0.1)	\$ (0.6)
Utis fire charges	\$ -	\$ 1.3	\$ 1.5
Adjusted EBITDA	\$ 42.5	\$ 59.8	\$ 55.8
Divided by Total Net Sales	\$ 191.2	\$ 229.3	\$ 234.9
Adjusted EBITDA Margin	22.2%	26.1%	23.8%

Note: percentages and dollars may not add due to rounding.

Q2 2021: Adjusted EPS reconciliation

	Q2-20(\$)	Q1-21(\$)	Q2-21(\$)
GAAP earnings per diluted share	\$ 0.78	\$ 1.66	\$ 1.52
Restructuring, severance, impairment and other related costs	\$ 0.02	\$ 0.08	\$ 0.04
Acquisition and related integration costs	\$ 0.02	\$ -	\$ -
Asbestos-related charges	\$ -	\$ 0.00	\$ -
Environmental accrual adjustment	\$ (0.01)	\$ -	\$ -
Gain on sale or disposal of property, plant and equipment	\$ 0.00	\$ (0.00)	\$ (0.02)
Utis fire charges	\$ -	\$ 0.05	\$ 0.06
Total discrete items	\$ 0.04	\$ 0.13	\$ 0.08
Earnings per diluted share adjusted for discrete items	\$ 0.82	\$ 1.79	\$ 1.60
Acquisition intangible amortization	\$ 0.31	\$ 0.13	\$ 0.13
Adjusted earnings per diluted share	\$ 1.13	\$ 1.92	\$ 1.72

Note: dollars may not add due to rounding.

^(a)This represents the dilutive effect of awards under equity compensation plans. See reconciliation of weighted average shares outstanding – diluted to Adjusted weighted average shares outstanding – diluted in the appendix

Q2 2021: Adjusted net income reconciliation

(\$ in millions)	Q2-20(\$)	Q2-20(%)	Q1-21(\$)	Q1-21(%)	Q2-21(\$)	Q2-21(%)
GAAP Net Income	\$ 14.5	7.6%	\$ 31.2	13.6%	\$ 28.7	12.2%
Restructuring, severance, impairment and other related costs	\$ 0.6	0.3%	\$ 1.9	0.8%	\$ 1.0	0.4%
Acquisition and related integration costs	\$ 0.4	0.2%	\$ -	-	\$ -	-
Asbestos-related charges	\$ -	-	\$ -	-	\$ -	-
Environmental accrual adjustment	\$ (0.2)	(0.1%)	\$ -	-	\$ -	-
Gain on sale or disposal of property, plant and equipment	\$ 0.1	0.0%	\$ (0.1)	(0.0%)	\$ (0.6)	(0.3%)
Utis fire charges	\$ -	-	\$ 1.3	0.6%	\$ 1.5	0.6%
Acquisition intangible amortization	\$ 7.5	3.9%	\$ 3.1	1.4%	\$ 3.1	1.3%
Income tax effect of non-GAAP adjustments and intangible amortization	\$ (1.9)	(1.0%)	\$ (1.5)	(0.7%)	\$ (1.2)	(0.5%)
Adjusted net income	\$ 21.1	11.0%	\$ 36.0	15.7%	\$ 32.5	13.8%

Note: percentages and dollars may not add due to rounding.

Q2 2021: Adjusted operating expenses reconciliation*

(\$ in millions)	Q2-20(\$)	Q2-20(%)	Q1-21(\$)	Q1-21(%)	Q2-21(\$)	Q2-21(%)
GAAP operating expenses	\$ 48.9	25.6%	\$ 52.3	22.8%	\$ 54.1	23.0%
Restructuring, severance, impairment and other related costs	\$ (0.6)	(0.3%)	\$ (1.9)	(0.8%)	\$ (1.0)	(0.4%)
Acquisition and related integration costs	\$ (0.4)	(0.2%)	\$ -	-	\$ -	-
Asbestos-related charges	\$ -	-	\$ -	-	\$ -	-
Environmental accrual adjustment	\$ 0.2	0.1%	\$ -	-	\$ -	-
Gain on sale or disposal of property, plant and equipment	\$ (0.1)	(0.0%)	\$ 0.1	0.0%	\$ 0.6	0.3%
Utis fire charges	\$ -	-	\$ (1.3)	(0.6%)	\$ (1.5)	(0.6%)
Total discrete items	\$ (0.9)	(0.5%)	\$ (3.2)	(1.4%)	\$ (1.9)	(0.8%)
Operating expenses adjusted for discrete items	\$ 48.0	25.1%	\$ 49.1	21.4%	\$ 52.2	22.2%
Acquisition intangible amortization	\$ (7.5)	(3.9%)	\$ (3.1)	(1.4%)	\$ (3.1)	(1.3%)
Adjusted operating expenses	\$ 40.4	21.2%	\$ 46.0	20.1%	\$ 49.1	20.9%

Note: percentages and dollars may not add due to rounding.

*Operating expenses include (i) selling, general and administrative expenses, (ii) research and development expenses, (iii) restructuring and impairment charges and (iv) other operating (income) expense, net per condensed consolidated statements of operations.

Q2 2021: Free cash flow reconciliation*

(\$ in millions)	Q2-20(\$)	Q1-21(\$)	Q2-21(\$)
Net cash provided by operating activities	\$46.3	\$36.5	\$29.7
Non-acquisition capital expenditures	(\$7.0)	(\$3.6)	(\$17.8)
Free cash flow	(\$39.3)	\$32.9	\$11.9

Note: dollars may not add due to rounding.

*Free cash flow defined as net cash provided by operating activities less non-acquisition capital expenditures per condensed consolidated statements of cash flows.

Q3 2021: Guidance reconciliation

	Q3-21 (\$)
GAAP earnings per diluted share	\$1.50 – \$1.65
Discrete items	\$0.07
Acquisition intangible amortization	\$0.13
Adjusted earnings per diluted share	\$1.70 - \$1.85

Note: dollars may not add due to rounding.